

Streamlined Energy and Carbon Reporting ("SECR")

The Group has continued to make good progress on improving our data collection, data coverage and data quality.

In line with prior year, we have included market-based reporting as well as location-based reporting to demonstrate how our procurement approach prioritises renewable energy sources. We do not yet include our full Scope 3 emissions in our SECR reporting but will endeavour to do so in the medium-term.

tCO2e	2024	2023	2022
Fleet fuel emissions	7,122.6	7,222.6	8,281.0
Natural gas	474.5	509.0	412.4
Heating fuels	–	121.9	153.6
Total Scope 1¹	7,597.1	7,853.5	8,847.0
Electricity	3,919.0	3,824.2	3,841.8
Total Scope 2 location-based²	3,919.0	3,824.2	3,841.8
Electricity	177.0	416.2 ³	1,154.3
Total Scope 2 market-based²	177.0	416.2³	1,154.3
Total Scope 1 and 2 location-based	11,516.1	11,677.7	12,688.8
Total Scope 1 and 2 market-based	7,774.1	8,269.7³	10,001.3
Transmission and distribution losses	348.1	330.5	351.4
Business travel	319.6	443.0	397.8
Waste	113.0	404.1	731.5
Water	6.7	13.2	13.4
Procurement	43.0	37.6	29.1
Total Scope 3⁴	830.4	1,228.4	1,523.2
Total Scope 1, 2 and 3 location-based	12,346.5	12,906.1	14,212.0
Total Scope 1, 2 and 3 market-based	8,604.5	9,498.1³	11,524.5

Intensity measures

In line with previous years, management provides an intensity measure for carbon usage based on revenue and headcount in order to correlate emissions with levels of activity in the Group.

tCO2e	2024	2023	2022
Intensity measure (per £'m of revenue)			
Group revenue (£'m)	275.3	277.1	279.0
Scope 1, 2 and 3 location-based emissions per £'m of revenue	44.8 (-3.9%)	46.6 (-8.4%)	50.9 (-12.5%)
Scope 1, 2 and 3 market-based emissions per £'m of revenue	31.3 (-8.7%)	34.3 (-16.9%) ³	41.3
Intensity measure (per employee)			
Average employee numbers (FTE)	2,556	2,727	2,892
Scope 1, 2 and 3 location-based emissions per employee	4.8 (2.1%)	4.7 (-4.0%)	4.9 (-12.5%)
Scope 1, 2 and 3 market-based emissions per employee	3.4 (-2.9%)	3.5 (-12.5%) ³	4.0

Energy consumption

The tables represent 100% of our business energy use, a breakdown of emissions by fuel type is provided below.

kWh	2024	2023	2022
Gas oil	–	253,283.9	290,951.3
Natural gas	2,594,549.2	2,782,374.3	2,259,222.0
Propane (buildings)	–	52,432.5	80,272.7
LPG (buildings)	–	87,121.1	8,269.8
Diesel oil (buildings)	–	41,522.9	76,509.5
Burning oil	–	34,226.9	126,909.2
Fleet	28,470,517.7	28,466,985.1	32,312,398.7
Grey fleet	1,033,847.3	1,426,441.7	1,536,848.4
Electricity	19,014,703.9	18,492,891.0	19,894,303.8
Total energy consumption⁵	51,113,618.1	51,637,279.4	56,585,685.4

1 Scope 1 (direct) – measures which relate to emissions resulting from activities owned or controlled by Restore.

2 Scope 2 (energy indirect) – emissions are those released into the atmosphere that are associated with the Group's consumption of purchased electricity, heat, steam and cooling. These indirect emissions are a consequence of the Group's energy use but occur at sources the Group does not own or control.

3 The 2023 market-based electricity emissions have been restated as it was discovered in 2024 that an incorrect conversion factor had been applied to the electricity at one site.

4 Scope 3 (other direct) – emissions are a consequence of the Group's actions that occur at sources that the Group does not own or control and are not classed as Scope 2 emissions.

5 Energy consumption data is captured through utility meter reads or estimates.